# The hidden costs of renewable power

How compulsory purchases of renewable energy have made it expensive for discoms that primarily rely on thermal power

JYOTI MUKUI New Delhi, 6 September

ndia's renewable power programme, with tariff bids for solar power hitting new lows every few months, is coming up at the cost of thermal power. The idea is to do exactly that and replace the dirty carbon-fuelled coal power generation with green options. But the manner in which this is being achieved is unwittingly raising costs for renewable power purchases.

Solar tariff at ₹2.14 a kilowatt hour (kw/hr or unit) was the lowest ever after basic customs duty was imposed on solar equipment from July 1, 2021. It was achieved at a recent Madhya Pradesh government auction; and wind tariffs were in the range of ₹2.69-2.7 in the recently concluded bidding by Solar Energy Corporation of India.

Any policy-maker, however, will always reiterate the importance of coalgenerated power in providing the base load for a country as big as India. Base

load implies the bare mini-The challenge at this mum needed to keep the power grids functional and stage of renewable power induction is supply reliable, which is a to see whether the challenge for renewable power. There are, of course, low tariffs are truly examples of some very reflective of the cost small countries that run that state discoms their power systems entirely additionally pay for on renewable power. Angthermal power they are not using uilla, in the Caribbean, runs entirely on solar power. Fiji

meets its power requirement from renewables that include hydel power.

In India, the base load necessity for coal was reflected in the recent crisis that gripped the power sector in August-end, with power stations reporting bare minimum coal stocks. The country's largest power generator, NTPC, in fact, was frantically telling states to buy its more expensive natural gas-based electricity, while the Union government instructed power producers to immediately go in for coal imports. All this because the state utilities did not stock up enough coal to meet the rising power demand before the monsoon came in the way of transportation and blocked further supply.

This experience during the waning



monsoon season puts a question mark on whether the country's increasing reliance on renewable energy can improve the power supply situation for India. For those with rooftop solar captive generation, monsoon is not exactly the season for high generation and the same goes for utility-scale renewables that enjoy a "must-run" status.

Must-run status means that power distribution companies (discoms) are obligated by regulation to pay for green power even if they do not need or use it. But this, in turn, means that a discom has to ask the thermal plant to back down. "This trans-

lates to paying for renewable power and also paying the fixed cost for thermal power; so there is an enhanced cost for buying renewable power," said a senior power official in one of the states that is at the forefront of adding renewable power capacity. This reality behind the purchase of renewable power makes the overall cost of buying green

power higher than the tariff at which it was agreed to be bought.

The states obviously feel that they should not pay a higher price when they have agreements with thermal units tied up for 25 years. Therefore, each time the discovered tariff for solar is lower than earlier, some discoms do not honour green power purchase agreements (PPAs). Rewa Ultra Mega Solar Ltd, a joint venture of Madhya Pradesh and the Union government, for instance, got a tariff of ₹2.35 for 105 Mw unit and ₹2.33 for another 220 Mw unit from NTPC Renewable Energy offering for its Shajapur Solar Park on July 19. The state, therefore, decided not to proceed with a power sales agreement (PSA) it signed with NTPC just two-and-a-half months ago

on April 30 for buying power at ₹2.7.

States also do not want to give up thermal PPAs signed even when they are trying to meet the country's target of 175 Gw of renewable installed capacity. The reason being the cost it would entail because of contractual obligations. Madhya Pradesh, for instance, on September 2 bought 23.17 million units (23,171 Mw/hr) from Reliance group's Sasan Ultra Mega Power Plant at ₹1.63. On the same day, it bought 10.66 million units (10,664 Mw/hr) from Kota Supercritical Thermal Power station of the Rajasthan government for ₹2.03. These are just two of the coal-based plants among many that fed electricity to the state consumers when the coal stocks were precariously low. According to a Union government portal, all must-run green power units together sold just about 21.8 million units (21807 Mw/hr) to the state.

This dichotomy was laid bare during the recent crisis when the states were trying to keep power generation going even while coal stocks were depleting. On August 30, almost 30 per cent of the generation capacity or 84,947 Mw monitored by the Central Electricity Authority was unavailable, of which 50,818 Mw was under "forced" maintenance or outage.

The dependence on thermal power, therefore, is huge but the capacity utilisation of these generation units is a little more than half, implying the sub-optimal utilisation of capital expenditure that has gone into it. The challenge at this stage of renewable power induction, therefore, is to see whether the low tariffs are truly reflective of the cost that state discoms additionally pay for thermal power they are not using. A universal look at generation capacity addition and power purchase mechanisms is needed rather than just a source-based approach to power sector planning.

DIVISION OF POWER  (All India installed generation capacity) Mode-wise breakup									In Mw (as on July 31, 2021)
Region	Ownership/Sector	Thermal				Nuclear	Hydro	Renewable	Grand
		Coal	Gas	Diesel	Total			energy	total
16	State sector	67,081.50	7,087.35	236.01	74,404.86	0.00	27,069.50	2,401.27	103,875.64
17	Private sector	76,003.00	10,598.74	273.70	86,875.45	0.00	3,651.00	94,849.14	185,375.59
18	Central sector	66,340.00	7,237.91	0.00	73,577.91	6,780.00	15,646.72	1,632.30	97,636.93
	All India total	209,424.50	24,924.01	509.71	234,858.22	6,780.00	46,367.22	98,882.72	386,888.15
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## Rich countries hog vaccines. Is there a solution?

6 September

Wealthy countries have hogged Covid-19 vaccines, providing a glaring illustration of how unfair the world can be. While 57 per cent of people in highincome countries had received at least one dose of vaccine by August 30, the figure in lowincome countries was just 2 per cent, according to the United Nations. Health advocates worry that the imbalance will be aggravated by plans in wealthy countries to provide booster shots to fully inoculated people to combat the super-contagious delta variant of the coronavirus. The uneven distribution — which many scientists say will likely prolong the global health crisis — has prompted proposals to expand production of Covid shots, reallocate rich countries' excess doses, and ensure vaccines are deployed more equitably in future pandemics.

### First in line

As inoculations were being developed, a number of affluent countries signed advance contracts with a variety of companies, securing the lion's share of initial doses. The US, as part of its multibillion-dollar programme hastening the development of vaccines, also used wartime powers to require manufacturers to fill massive US government orders first. The US, UK and European countries had the added advantage



that firms with local manufacturing plants were the first to deliver vaccines with proven efficacy: China and Russia also rolled out vaccines early, before final trial results were in.

### Others in queue

A number of middle-income countries, such as Turkey, Malavsia, Serbia and El Salvador, have now managed to procure supply to inoculate significant portions of their populations. But the poorest nations are still waiting for anything beyond a trickle of the life-saving doses. Because many lack the financial clout to secure contracts for Covid vaccines on their own, they depend for supplies largely on Covax, an initiative backed by groups including the World Health Organization that was designed to provide fair access to the shots for every country. And Covax has fallen short of its goals.

**Covax shortfall** 

Covax uses funding provided by governments and donors such as the Bill & Melinda Gates Foundation to make its own contracts with vaccine manufacturers. But it has struggled to get hold of doses, especially after India — home to the Serum Institute, the world's

biggest vaccine manufacturer pared back exports to supply the domestic market following a new wave of infections in March. The original aim of Covax was to distribute at least 2 billion doses, twothirds of them to lower-income nations, by the end of 2021. By August 30, it had shipped just 11 per cent of that.

### Vaccine diplomacy

China and Russia were early to export vaccines as a tool of diplomacy, and in August China pledged to dramatically expand exports to 2 billion doses this year. In June, leaders of the Group of Seven nations upped their commitments so that in all they've promised to provide 2.3 billion shots to developing nations by next vear. So far the actual contributions have been paltry. Health advocates say that billions more doses are needed and stressed that the speed of donations is as important as the quantity. They also worried that the flow of supply to the neediest countries would be interrupted by decisions in high-income nations to offer booster shots to people who've already been fully inoculated and to younger children.

### What's at stake?

The coronavirus has flourished in some places where vaccines have been scarce. In addition to causing misery locally, that increases the risk of the emergence of additional, worrisome variants, which will inevitably make their way elsewhere and may not be neutralised by existing shots. Many countries short of vaccines are relying on continued lockdowns to suppress the virus, stifling economic activity, while wealthier nations have been opening up. It's possible that sub-Saharan Africa, where doses are in shortest supply, will be spared the worst effects. Researchers noted in a paper published in July that Covid's impact has been significantly lower in the region than elsewhere and argued that the main factors are the relative youth of the population and the low numbers of elderly living in long-term care facilities. Still, many African countries are struggling to combat Covid on top of other BLOOMBERG health threats.

### **ON THE JOB**

### From farms to the kitchen sink



MAHESH WAS

eadline labour statistics for August 2021 were disappointing as expect-

lion jobs were lost during the month.

million in August. Non-farm jobs increased manufacturing jobs have become. by 6.8 million at the same time. Of these, employment in the form of business persons additional jobs in August. The big absorbers farms was under way. The next migration increased by nearly 4 million and those in of employment within the services sector should not be to the kitchen sink. the form of small traders and daily wage in August were personal non-professional labourers increased by 2.1 million. Salaried services and retail trade. Personal non-pro-

Led. Weekly estimates had fore- was absorbed in the services sectors. Induswarned this outcome. They showed that try could not absorb any. On the contrary, increase in employment in August was the unemployment rate was rising steadily the industrial sector shed jobs in the month. retail trade. Employment in this industry from around 7 per cent in July to over 8 per Employment in the industrial sector in Aug-reached a record 64.4 million. It was 59.9 cent. It was over 8 per cent in each of the ust 2021 was 2.5 million less than in July million in July. The industry, therefore, saw four weeks of August, and the employment 2021. The manufacturing sector shed 0.94 an increase of 4.5 million jobs in the month. rate had fallen sharply towards the end of million jobs in August. Factories, it seems, Given that salaried jobs increased by only are not a reliable source of employment. 0.94 million, most of these jobs in the retail Final estimates for August 2021 show that They seem to have permanently lost about trade industry are likely to be informal in the unemployment rate increased to 8.3 per 10 million jobs in the pandemic-induced nature. Non-professional personal services cent from 7 per cent in July. The employment lockdowns. Before the Covid-19 crisis, the are almost entirely informal jobs as well. rate dropped from 37.4 per cent in July to manufacturing sector employed about 40 Evidently, most of the gross increase in 37.2 per cent in August and employment in million. This fell to 21 million in April 2020 employment of over 9 million in these two absolute terms shrunk from 399.7 million in and quickly climbed back to a level just short sectors was mostly informal. July to 397.8 million. On a net basis, 1.9 mil- of 30 million by July 2020. But then it took till February 2021 to reach the 30-million agriculture usually finds its way to construc-The composition of this fall in employ- mark. Then, the second wave brought emp- tion sites. In better times, this is part of the ment in August reveals the challenges India loyment in manufacturing down again to transition from farms to factories. But, the faces in providing jobs. The loss was essen- 26 million. By July this had recovered to construction industry itself shed over half tially in farm jobs. Non-farm jobs increased nearly 29 million. But in August, this slipped a million jobs in August. And, manufacturto absorb a very large proportion of the jobs back to 28 million. This fall in August is dising shed nearly a million. In these circumsshed in the farm sector to leave a net deficit appointing. The 40-million level that man-tances, labour seems to have found employof 1.9 million jobs. However, the non-farm ufacturing was at before the lockdowns ment in the household sector as maids, jobs that expanded were mostly not the kind seems too distant now, almost out of reach. cooks, gardeners, security guards and the that could be considered good quality jobs. The fall of nearly a million jobs from the like — a transition that could be described Employment in agriculture fell by 8.7 sector in August reveals how unreliable as from farms to the kitchen sink, instead

jobs increased marginally, by 0.7 million fessional services are distinct from providers of professional services to households such The fall in employment in agriculture as lawyers or tax or investment consultants. reflects the seasonal nature of employment Non-professional service providers include and uncertainty caused this year by an errat-house-maids, home cooks, beauticians, maic monsoon. By end August 2021, the monseurs, gymnasium trainers, barbers, plumsoon was nearly 9 per cent lower than expecbers, gardeners, security guards, handy-men tations and sowing of the kharif crop was and such. The increase in such jobs in Aug-1.7 per cent lower than a year ago. Employ- ust was a significant 4.7 million. Total empment had averaged 124 million during the loyment in this category, at about 30 million, kharif crop sowing months of May, June is comparable to the employment in manand July. In August, it fell to 116 million, ufacturing. But, this was down to 23.9 milwhich is comparable to the 114 million lion in June and July. August pencilled a employed before the sowing season, in April. partial recovery as this type of employment

Much of the labour shed by agriculture climbed back to 28.6 million. The other services sector that saw an

Excess or seasonal labour released from of farms to factories. We had seen earlier The services sector provided 8.5 million that a reverse migration from factories from

#### ANUROOP PACKAGING LIMITED

NOTICE OF 26TH ANNUAL GENERAL MEETING AND E-VOTING INFORMATION NOTICE is hereby given that the 26th Annual General Meeting (AGM) of the Company will be he on Wednesday, 29th September, 2021 at 04:00 p.m. Golden Chariot, western express highway, NH-8, Vasai, Thane, Maharashtra, 401208 to transact the business, as set out in the Notice AGM. The Compan has sent the Notice of AGM on 7th September, 2021 through electronic mode to Members whose ema addresses are registered with the Company/Depositories in accordance with the circular issued by Ministry of Corporate Affairs dated May 5, 2020 read with circulars dated April 8, 2020 and April 13, 202 (collectively referred to as "MCA Circulars") and SEBI Circular dated May 12, 2020. The Annual Repor or Financial Year 2020-21 is available and can be downloaded from the Company's website http://ar and websites of Stock Exchanges i.e. BSE Limited at www.bseindia.com, and on the website of Kfintec at https://evoting.kfintech.com. Incompliance with Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014, as amended from time to time and Regulation 44 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 the Member are provided with the facility to cast their votes on all resolutions set forth in the Notice of the AGM using electronic voting system (e-voting) provided by M/s. KFin Technologies Private Limited "KFintech"). The voting rights of Members shall be in proportion to the equity shares held by then n the paid –up equity share capital of the Company as on Wednesday, 22nd September, 2021 ('cut-off date') The remote e-voting period commences on 24th September, 2021 (9:00 a.m.) and ends on 28th September 2021 (5:00 p.m.). During this period, Members may cast their vote electronically. The remote e-voting module shall be disabled by M/s. KFin Technologies Private Limited ("KFintech"), thereafter. Those embers, who shall be present in the AGM and had not cast their votes on the Resolutions through emote e-voting and are otherwise not barred from doing so shall be eligible to vote through ballot votin system during the AGM. The Members who have cast their votes by remote e-voting prior to the AGM may also attend the AGM but shall not be entitled to cast their votes again. Any person, who acquires shares of the Company and becomes a Member of the Company after the Notice has been sen electronically by the Company, and holds shares as of the cut-off date; may obtain the login ID and password by sending a request at evoting@Kfintech.com. However, if he/she is already registered with M/s. KFin Technologies Private Limited ("KFintech"), for e-voting then he/she can use his/her existing User ID and password for casting the votes. In compliance with the General Circular numbers 20/2020 14/2020 17/2020 and all other applicable laws and circulars issued by the Ministry of Corporate Affair (MCA), Government of India and Securities and Exchange Board of India (SEBI), electronic copies of the Notice of the AGM and Annual Report for fiscal 2021 will be sent to all the shareholders whos email addresses are registered with the Company/Depository Participant(s). Shareholders holding shares in dematerialized mode, are requested to register their email addresses and mobile number with their relevant depositories through their depositary participants. Shareholders holding shares in physical mode are requested to furnish their email addresses and mobile numbers with the Company' priyated induce are deposed to fundament rule reland adulesses and influent climited with the Company Registrar and Share Transfer Agent Mis. KFin Technologies Private Limited("KFintech"). For detail relating to remote e-voting, please refer to the Notice of the AGM.

f you have any queries or issues regarding attending AGM & e-Voting , you may refer to the Help 8 requently Asked Questions (FAQs) and E-voting user manual available at the download section o https://evoting.kfintech.com (KFintech Website) or Mr. Umesh Pandey, Manager (Unit: Affle (India) Limited) of KFin Technologies Private Limited, Selenium Tower B, Plot 31 & 32, Financial District, Nanakramguda, Serilingampally Mandal, Hyderabad – 500032, Telangana, India or at einward.ris@kfintech.com and at evoting@kfintech.com or call KFintech'stoll free No. 1-800-3454-001 for any further clarifications

Registered Office: Thane, Maharashtra Email: finance@anurooppackaging.com/ Website: http://anurooppackaging.com/ For Anuroop Packaging Limited Akash Amarnath Sharma

### INDOKEM LIMITED

Registered Office: Plot No. 410/411, Khatau House, Mogul Lane Mahim (West), Mumbai - 400 016. Tel No.: 61236767/61236711 CIN: L31300MH1964PLC013088

Email Id: iklsecretarial@gmail.com website: www.indokem.co.in

otice is hereby given that the 55th Annual General Meeting (AGM) of INDOKEM LIMITED will be held on Thursday, 30th September, 2021 at 3.00 PM. through Video Conferencing (VC) / Other Audio Visual Means (OAVM) to transact the business as set out in the notice convenig the AGM.

The Communication and the Notice of the meeting is also available on the website of the Company www.indokem.co.in and on the website of BSE Limited at www.bseindia.com and at NSDL's website www.evoting.nsdl.com. Electronic copies f the Notice of AGM along with the Annual Report for the Financial year 2020-2021 nave been sent via email to all members whose e-mail addresses are registered with the Company/Depository Participant(s) on August 27, 2021. Members are equested to refer to the procedure for registration of email address provided in the

otes to the notice of the AGM. Attention of members is also invited to following:

Pursuant to section 108 of the Companies Act, 2013 and the relevant rules framed there under, as amended from time to time, and Regulation 44 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the proposed business as given in the Notice convening the AGM can also be transacted electronically through the remote electronic voting system provided by National Securities Depository Limited (NSDL).

The remote e-voting shall commence on 27th September, 2021 (9.00 a.m) and ends on 29th September, 2021 (5.00 p.m), after which remote e-voting shall not

Members of the Company holding shares either in physical or dematerialized form, as on the "cut-off date (record date)" i.e. Thursday, 23rd September, 2021, only will be entitled to cast their vote electronically on all the businesses se forth in the Notice of the AGM.

Any person, who acquires the shares and have become member of the Compar after the dispatch of the notice and holding shares as on the cut-off date car obtain their login ID and password by sending a request at evoting@nsdl.co.in.

The facility for voting by electronic means shall be available during the AGM("e voting"). The members who cast their vote by remote e-voting prior to the AGM may attend the AGM through VC/OAVM but shall not be entitled to cast their vote again; and a person whose name is recorded in the register of members or in the register of beneficial owners maintained by the depositories as on the cut-of date only shall be entitled to avail the facility of remote e-voting and e voting at the AGM. Members who need assistance before or during the AGM for joining the AGM

through VC or for electronic voting, can contact NSDL on: 1800224430 or send a request at evoting@nsdl.co.in.

Date: September 7, 2021

otice is also hereby given pursuant to Section 91 of the Companies Act, 2013 and Regulation 42 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Register of Members & Share Transfer Books of the Company will remain closed from 24th September, 2021 to 30th September 2021 (both days inclusive) for the purpose of 55th AGM.

The members are requested to communicate all their correspondence to the Registrars & Share Transfer Agent - M/s. Link Intime India Pvt. Ltd. at C-101, 207 Park, L.B.S. Marg, Vikhroli (West), Mumbai- 400 083, (Contact No: 022 49186270) (Email: rnt.helpdesk@linkintime.co.in)

For Indokem Limited Rajesh D. Pisal

### **NCL INDUSTRIES LIMITED**

CIN: L33130TG1979PLC002521 : 10-3-162, 7th Floor, NCL Pearl, Sarojini Devi Road,

Notice is hereby given that the 40<sup>th</sup> Annual General Meeting (AGM) of NCL Industries Ltd will be held on Tuesday, the 28<sup>th</sup> September, 2021 at 10.30 A.M.(IST) through VC or OAVM in compliance with the applicable which is being circulated for convening the AGM.

### Dispatch of Notice and Annual Report via e-mail

In accordance with MCA Circulars and SEBI Circulars, the requirement of sending physical copies of the Annual Report has been dispensed and the notice of AGM along with the Annual Report of the Company is being sent to the Members only through electronic mode at e-mail addresses, registered with the Company/Depository Participant, as the case may be. The said documents are also available on the website of the Company at way noting company the website of the respective Stock. the Company at www.nclind.com, on the website of the respective Stock Exchanges i.e., BSE Limited and National Stock Exchange of India Limited at <a href="https://www.bseindia.com">www.bseindia.com</a> and <a href="https://www.nseindia.com">www.nseindia.com</a> respectively and on the website of the CDSL i.e., the e-voting agency at

Manner of registering or updating the e-mail address

Physical Shareholders	of Shareholder, scanned copy of the share certificate (front & back), PAN (self-attested scanned copy of PAN card), AADHAAR (self attested scanned copy of the Aadhaar Card) to the RTA of the Company at info@vccipl.com
Demat Shareholders	Connect with your respective Depository Participants or Write an email mentioning DPID-CLID (16 digit DPID+CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self-attested scanned copy of PAN card), Aadhaar (self-attested scanned copy of Aadhaar Card) to the RTA of the Company

Participant at 40th AGM Members can attend and participate in the AGM through the VC/OAVM Members can attend and participate in the AGM through the VC/OAVM facility only, the details of which will be provided by the Company in the Notice of the AGM. Accordingly, please note that no provision has been made to attend and participate in the 40th AGM of the Company in person to ensure compliance with the directives issued by the government authorities with respect to COVID-19. Members attending the AGM through VC/OAVM shall be counted for the purpose of reckoning the quorum under Section 103 of the Companies Act, 2013.

Manner of casting votes electronically

The Company is pleased to provide remote e-Voting facility ('remote e-Voting') to all its members to cast their votes on all resolutions set out in the Notice of the AGM. Additionally, the Company shall also provide the facility of voting through an e-Voting system during the Meeting. Detailed procedure for remote e-Voting before the AGM/e-Voting during the AGM will be provided in the Notice of the AGM.

The remote e-Voting period commences on Friday, 24th September. 2021 at (9:00 a.m. IST) and ends on Monday, 27th September, 2021 (5:00 p.m. IST). During this period, Members holding shares either in physical form or in dematerialized form as on cut-off date (record date) of Monday, 20th September, 2021, may cast their vote electronically. The e-Voting module shall be disabled by CDSL for voting thereafter.

**Final Dividend** 

Shareholders may note that the Board of Directors has recommended a final dividend of ₹1/- per share, subject to the approval of shareholders at the 40th AGM of the Company. The said dividend will be paid within 30 days from the conclusion of Annual General Meeting (AGM)

Notice of Book Closure

Place: Secunderabad

Date: 04-09-2021

Pursuant to Section 91(1) of the Companies Act, 2013, the Register of Members and Share Transfer Books of the Company will remain closed from Tuesday, 21<sup>st</sup> September 2021, to Monday, 27<sup>th</sup> September, 2021 (both days inclusive) for the purpose of ascertaining the entitlement for payment of final dividend for the financial year ended March 31, 2021. The Final Dividend, if declared, will be paid to those members whose names appear in the List of Beneficial Owners/Register of Members at the end of business hours on 20" September, 2021.

Withholding Tax on Final Dividend

Members may note that in accordance with the provisions of Finance Act, 2020, effective 1st April 2020, Dividend is taxable in the hands of the Members and accordingly, the Company shall be liable to deduct withholding tax("TDS") as per the rates applicable to each category of Member on the cut-off date i.e. 20th September, 2021. For the prescribed rates for various categories, the Members are requested to update their records viz. PAN and verify their residential status and category of holding with their respective Depository Participant(s) or with the Registrar and Share Transfer Agent ("RTA") of the Company on or before September 15, 2021 at the info@vccipl.com. No communication on tax determination/deduction shall be entertained

### Manner of registering mandate for receiving dividend electronically

To avoid delay in receiving the dividend, members are requested to update their complete bank details with their Depositories (where the shares are in dematerialized mode) and members holding shares in physical form are requested to submit a scanned copy of a covering letter, duly signed by them, along with a cancelled cheque leaf with their name and bank account details and a copy of his PAN card duly self-attested, with Company's RTA at the info@vccipl.com for updating their bank account particulars.

This will facilitate receipt of dividend directly into their bank account. In case the cancelled cheque leaf does not bear their name, please attach a copy of the bank pass-book statement, duly self-attested.

For NCL Industries Ltd

T. Arun Kumar

Company Secretary & Compliance Officer

